

Keppel Corporation LimitedCompany Registration No. 196800351N (Incorporated in the Republic of Singapore)

30 March 2023

Dear Shareholder

Letter to Shareholders

Keppel Corporation Limited (the "Company") wishes to inform that the 55th Annual General Meeting of Keppel Corporation Limited will be convened and held at Suntec Singapore Convention and Exhibition Centre, Summit 1-2, Level 3, 1 Raffles Boulevard Suntec City, Singapore 039593 on Friday, 21 April 2023 at 3.00 p.m. ("AGM").

Notice of AGM, Proxy Form and Electronic Despatch of the Annual Report

We are pleased to enclose printed copies of the Notice and Proxy Form in relation to the AGM

Our annual report for the financial year ended 31 December 2022 ("Annual Report 2022") and the accompanying appendices to the Notice of AGM dated 30 March 2023 ("Appendices"), will be available for download from SGXNet and our corporate website at https://www.kepcorp.com/en/investors/agm-egm from the date of this letter.

To access the full pdf copy of the Annual Report 2022 and the Appendices, click on the link at the top right corner of the microsite webpage https://www.kepcorp.com/annualreport2022. You will need an internet browser and PDF reader to view these documents.

If you wish to receive printed copies of the Annual Report 2022 and Appendices, please submit your request via https://www.kepcorp.com/en/investors/agm-egm, or complete the enclosed Request Form and return it to us, no later than 10 April 2023. All previous requests for printed annual reports and the accompanying appendices will be disregarded.

Information on the AGM can be found on SGXNet and/or our corporate website at https://www.kepcorp.com/en/investors/agm-egm. Shareholders should note that the manner of conduct of the AGM may be subject to further changes at short notice. Please check SGXNet and/or our corporate website at https://www.kepcorp.com/en/investors/agm-egm regularly for updates.

We look forward to seeing you at our AGM. The AGM will commence sharply at 3.00 p.m., and you are encouraged to arrive at least half an hour prior to the meeting commencement time for registration. Only coffee, tea and water will be served before the AGM, and there will not be any vouchers or door gifts issued.

Yours faithfully

For and on behalf of

Keppel Corporation Limited

Caroline Chang/Samantha Teong

Company Secretaries



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Request Form

To: Keppel Corporation Limited

[] Please send me/us a printed copy of the Annual Report 2022 and Appendices.	
Name(s) of shareholder(s):	
The shares are held by me/us under or through:	
CDP Securities Account Number 1 6 8 1	
CPFIS/SRS Account	
Physical Scrips	
Address:	
Signature(s):	_ Date:

IMPORTANT:

This request is valid for the Annual Report 2022 and Appendices only. We regret that incomplete or improperly completed forms will not be processed.

Personal Data Privacy. By submitting a request form for a copy of the Annual Report 2022 and the Appendices, you consent to the collection, use and disclosure of your personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and delivery of the requested documents by the Company (or its agents or service providers), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines.

Keppel Corporation

Postage will be paid by addressee. For posting in Singapore only.

BUSINESS REPLY SERVICE PERMIT NO. 05429

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Keppel Corporation Limted c/o Boardroom Corporate & Advisory Services Pte Ltd 1 HarbourFront Avenue Keppel Bay Tower #14-07 Singapore 098632

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